

MEMORANDUM

To: All Option Members, Member Organizations and ROTs
From: Market Watch
Date: December 21, 2007
Subject: Manor Care, Inc. (HCR) MERGER EFFECTIVE

On Wednesday, October 17, 2007, the shareholders of Manor Care, Inc. (HCR) voted to approve the proposed merger with The Carlyle Group. Pursuant to the merger terms each HCR share will be converted into the right to receive \$67.00 cash. **The merger became effective on Friday, December 21, 2007.**

***The foregoing is an unofficial summary of the terms of the Merger, prepared by the PHLX for the convenience of its members. PHLX accepts no responsibility for the accuracy or completeness of the summary. Members should refer to the proxy statement for the authoritative description of the merger terms and conditions.*

Pursuant to Options Clearing Corporation (OCC) By-Laws, all outstanding HCR options will be adjusted as follows:

EFFECTIVE DATE: Monday, December 24, 2007
NEW DELIVERABLE: \$6,700.00 cash per contract (\$67.00 x 100)

Existing open interest in all HCR options will remain until options are exercised or expire. Since they are American style options, they are exercisable at the option of the holder.

Questions regarding this release may be directed to Market Watch at 1-800-THE-PHLX, choice #2, or (215) 496-1508.